

**SECRET**

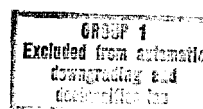
3 January 1964

**MEMORANDUM FOR THE ACTING DIRECTOR**

**SUBJECT :** CIA Representation on the Ball Committee  
(Foreign Aid)

**REFERENCE:** Memorandum from Mr. Knoche, 30 December 1963

1. This memorandum is for information.
2. So far as the Ball Committee's deliberations require information on foreign situations, a strong case could be made that the Agency is in a position to provide useful substantive judgments, and should be represented. The case would be stronger if the Committee's work is going to continue over a long period; if it is going to wind up its business and make its report by 15 January, as widely reported, there is scarcely time for us to make much of a substantive impact.
3. I am inclined to doubt, however, that substantive questions of positive foreign intelligence will in any event loom very large in the Committee's deliberations. Its most important problems would appear to be primarily ones of policy and politics, foreign and domestic, rather than intelligence.



**SECRET**

In most cases, the intelligence facts of the situation are already available or are being continuously reported, analyzed, and estimated through existing publications and mechanisms. Where additional intelligence support is desired, Offices of the Agency stand ready to respond to any special request levied upon them -- whether for national estimates or other reports or analyses -- without need of establishing new procedures.

4. Purely on the grounds of substantive intelligence input to the work of the Committee, I feel therefore that formal Agency participation would be unnecessary -- and hence undesirable.

5. At the same time, there are clear arguments for some procedure for defending the Agency's interests when budgetary and organizational matters (including cover problems) are at issue. If these arguments are deemed to outweigh the purely intelligence considerations discussed earlier, it would follow that some form of Agency participation would be desirable. If so, the nature of the Committee, and the heavy ingredient of policy and politics in its work, suggest that Agency participation take the form of appointing a liaison officer rather than requesting full membership. If, as I anticipate, much of the Agency's concern will relate to administrative and T/O questions about overseas missions, CIA's man should be from the DD/P.

# SECRET

6. With respect to how extensively National Estimates are used by policy-makers responsible for developing aid programs, in the course of several soundings over the years we have received widely varying answers. The fact is that consumer interest is uneven and differs widely as between individuals. Requests for National Estimates frequently originate in AID and in ISA, and we know that NIEs are taken very seriously in some offices charged with aid policy in both State and the Pentagon. Probably in others they are ignored or brushed aside unless they help make a case already decided on. In any case, the quarterly projection of the estimates program gives all interested parties a chance to make known their needs.

**SHERMAN KENT**  
Assistant Director  
National Estimates

*List:*

0 + 1 - Mr. Carter

1 - Mr. Chie

1 - [redacted]

1 - Mr. Kinspatrick

1 - [redacted]

1 - file

[redacted]

and walked to Exec. Reg. &  
to OSI.

UNCLASSIFIED		CONFIDENTIAL		SECRET	
CENTRAL INTELLIGENCE AGENCY OFFICIAL ROUTING SLIP					
TO	NAME AND ADDRESS		DATE	INITIALS	
1	Acting Director				
2					
3					
4					
5					
6					
ACTION		DIRECT REPLY		PREPARE REPLY	
APPROVAL		DISPATCH		RECOMMENDATION	
COMMENT		FILE		RETURN	
CONCURRENCE		INFORMATION		SIGNATURE	
Remarks:  The attached is in response to your request for comments on the question of CIA participation in the Ball Committee proceedings.					
FOLD HERE TO RETURN TO SENDER					
FROM: NAME, ADDRESS AND PHONE NO.				DATE	
AD/NE 7 E 48 Approved For Release 2005/11/29 : CIA-RDP79B00904A001000050046-8				3 Jan 64	
UNCLASSIFIED		CONFIDENTIAL		SECRET	

SENDER WILL CHECK CLASSIFICATION			
UNCLASSIFIED	CONFIDENTIAL	SECRET	
<b>CENTRAL INTELLIGENCE AGENCY</b> <b>OFFICIAL ROUTING SLIP</b>			
TO	NAME AND ADDRESS	DATE	INITIALS
1	DD/I		
2			
3			
4			
5			
6			
ACTION		DIRECT REPLY	PREPARE REPLY
APPROVAL		DISPATCH	RECOMMENDATION
COMMENT		FILE	RETURN
CONCURRENCE		INFORMATION	SIGNATURE
<b>Remarks:</b>  Attached is my response to General Carter's request for comments on CIA participation in the Ball Committee proceedings.			
FOLD HERE TO RETURN TO SENDER			
FROM: NAME, ADDRESS AND PHONE NO.			DATE
Approved For Release 2005/11/29 : CIA-RDP79-00904A001000050046-8 UNCLASSIFIED			3 Jan 64 SECRET